

The Brookfield Infrastructure Advantage

Brookfield is one of the largest infrastructure investors in the world, having managed these assets since 1899. Today, we own and operate some of the world's most critical infrastructure assets—from telecom towers to renewable power facilities to railroads.

\$390_B

Assets Under Management¹

30+

Countries

83,000

Operating Employees²

125+

Year Operating History

We believe Brookfield's advantage in managing infrastructure assets is rooted in three key areas:



Scale

- Brookfield is one of the world's largest infrastructure platforms, with over \$1 trillion AUM across private infrastructure equity, private infrastructure debt, and power & transition.³
- Many of the most attractive infrastructure investments require access to large-scale capital, which Brookfield can offer, either on our own or in partnership with others.



Global Reach

- Brookfield has operations globally, with an on-the-ground presence in 30+ countries.
- This global reach allows Brookfield to be selective where we invest and to go where the most attractive opportunities are present.



Operating Expertise

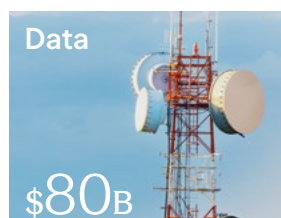
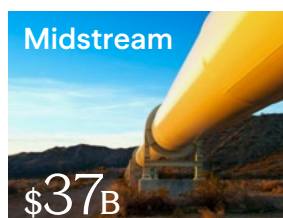
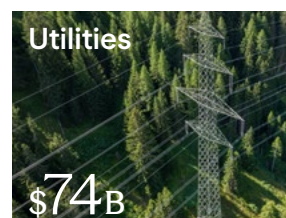
- Brookfield's long-standing operating expertise helps to underwrite our investments, better understand the risks, and maximize value for our investors.
- Brookfield implements a hands-on, operations-oriented approach aimed at maximizing value, and the approach focuses on initiatives that include enhancing the contracting profile of our assets, investing in capital projects, and providing capital to the companies with which Brookfield works.

Brookfield's Infrastructure Assets Help Form the Backbone of the Global Economy



Key Characteristics of Brookfield's Investments

- Provide essential services
- Difficult to replicate
- Long operational lives
- Contracted or regulated revenues
- Revenues linked to inflation
- High operating margins



Infrastructure is a broad and varied category, and one that is constantly evolving with new technology and needs, but it all plays the key role of underpinning the global economy. Infrastructure investing can bring a range of potential portfolio benefits—including income, potentially hedging inflation, and providing resilience during periods of market turmoil—and infrastructure has historically provided steady performance across a range of macroeconomic environments. These attributes have helped provide investors with attractive, long-term growth.

Infrastructure Investor 100: 2025

Brookfield is ranked #1 as world's largest infrastructure investor

We're honored to share that we've been recognized as the world's largest infrastructure manager in Infrastructure Investor's 100 ranking.

We were recognized for raising over \$100 billion over the past five-year rolling period.⁴

1. AUM as of December 31, 2025. AUM includes \$247B from Infrastructure and \$143B from Renewable Power & Transition. Infrastructure AUM includes \$5 billion of AUM attributable to Brookfield Public Securities Group ("PSG"). AUM is calculated as total assets presented on a fair-value basis, and at 100% for investments that Brookfield consolidates for accounting purposes or actively manages, including investments of which Brookfield or a controlled investment vehicle is the largest shareholder or the primary operator or manager. For all other investments, AUM is presented at Brookfield's or its controlled investment vehicles', as applicable, proportionate share of the investment's total assets on a fair-value basis.
2. Employee figures are reported annually. Operating Employees as of December 31, 2025. Operating Employees refers to Brookfield, its publicly traded affiliates, Brookfield Infrastructure Partners L.P. and Brookfield Renewable Partners L.P., and related operating businesses and portfolio companies. Personnel figures are inclusive of Oaktree employees that will become Brookfield employees following the completion of the Oaktree acquisition, which is expected to close during the first quarter of 2026, and include investment professionals and operating employees across all of Brookfield's real estate-related business lines (e.g., private funds, listed entities and public securities vehicles), including related operating businesses and portfolio companies.
3. Source: Infrastructure Investor, June 2025.
4. Infrastructure Investor 100 ranking as of June 2025, based on the amount of infrastructure direct investment capital raised by firms between January 1, 2020 and December 31, 2024. No compensation was provided by Brookfield in connection with obtaining or using this rating.

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All investing involves risk. The value of an investment will fluctuate over time, and an investor may gain or lose money, or the entire investment. Past performance is no guarantee of future results.

Alternative investments are complex, speculative investment vehicles and are not suitable for all investors. An investment in an alternative investment entails a high degree of risk, and no assurance can be given that any alternative investment fund's investment objectives will be achieved or that investors will receive a return of their capital. Investors could lose all or a substantial amount of their investment. Infrastructure companies may be subject to a variety of factors that may adversely affect their business or operations, including high interest costs in connection with capital construction programs, high leverage, costs associated with environmental and other regulations.

Forward-Looking Statements

Information herein contains, includes or is based upon forward-looking statements within the meaning of the federal securities laws, specifically Section 21E of the Securities Exchange Act of 1934, as amended. Forward-looking statements include all statements, other than statements of historical fact, that address future activities, events or developments, including, without limitation, business or investment strategy or measures to implement strategy, competitive strengths, goals, expansion and growth of our business, plans, prospects and references to our future success. You can identify these statements by the fact that they do not relate strictly to historical or current facts. Words such as "anticipate," "estimate," "expect," "project," "intend," "plan," "believe" and other similar words are intended to identify these forward-looking statements. Forward-looking statements can be affected by inaccurate assumptions or by known or unknown risks and uncertainties. Many such factors will be important in determining our actual future results or outcomes. Consequently, no forward-looking statement can be guaranteed. Our actual results or outcomes may vary materially. Given these uncertainties, you should not place undue reliance on these forward-looking statements.

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